

City of Myrtle Beach

FY21 Budget – 2nd Reading

June 23, 2020

Fiscal Year 2021 Proposed Budget

- **Maintain Flexibility**
- **Sustain Essential Services to the Community & Visitors**
- **Maintain Fiscal Health of the City**

Fiscal Year 2021 Proposed Budget

- No proposed Property Tax Increase
- No proposed rate increases for Recreation, Sports Tourism, MB Convention Center
- No proposed rate increases for Storm Water or Water & Sewer

Fiscal Year 2021 Proposed Budget

Overall Budget

	FY2018-19	FY2019-20	FY2020-21	
	Actual	Rev. Budget	Recommended Budget	% Δ
Governmental Operations	\$ 184,773,911	\$ 184,591,578	\$ 174,797,403	-5.3%
Enterprise Operations	<u>41,505,801</u>	<u>40,028,671</u>	<u>39,965,221</u>	-0.2%
Total Operating Budget	<u>226,279,712</u>	<u>224,620,249</u>	<u>214,762,624</u>	-4.4%
Governmental Capital Projects	<u>11,742,915</u>	<u>6,566,400</u>	<u>4,085,500</u>	-37.8%
Reconciling Items				
Enterprise Capital Projects	<u>5,143,756</u>	<u>3,799,300</u>	<u>2,990,000</u>	-21.3%
Total Reconciling Items	<u>5,143,756</u>	<u>3,799,300</u>	<u>2,990,000</u>	-21.3%
Less: Interfund Transfers	<u>(32,001,786)</u>	<u>(33,467,082)</u>	<u>(28,070,879)</u>	-16.1%
Grand Total Appropriations	<u>\$ 211,164,597</u>	<u>\$ 201,518,867</u>	<u>\$ 193,767,245</u>	-3.8%

Fiscal Year 2021 Proposed Budget

Changes Since 1st Reading:

- Recognition of State Revenue for a School Resource Officer
- Addition of Rental Fees for Charlie's Place

Changes Since First Reading	
Total Appropriations - Second Reading	\$ 193,767,245
Total Appropriations - 1st Reading	<u>193,700,009</u>
Difference	\$ 67,236
General Fund	
State Funding for School Resource Officer	62,236
Charlie's Place	<u>5,000</u>
	\$ 67,236

Fiscal Year 2021 Proposed Budget

Proposed Charlie's Place Rental Fees:

Incubator Units	City Resident	\$250.00/Month
	Non-City Resident	\$420.00/Month

Note: Minimum one year lease agreement with annual renewal up to a maximum of three years.

	<u>Civic</u>	<u>Non-Civic</u>
Small Meeting Room (City Resident)	\$ 20.00/hour	\$ 35.00/hour
Small Meeting Room (Non-City Resident)	\$ 35.00/hour	\$ 60.00/hour
Large Meeting Room (City Resident)	\$ 30.00/hour	\$ 45.00/hour
	<u>Civic</u>	<u>Non-Civic</u>
Large Meeting Room (Non-City Resident)	\$ 55.00/hour	\$ 80.00/hour
Outdoor Area (City Resident)	\$ 50.00/hour	\$ 85.00/hour
Outdoor Area (Non-City Resident)	\$ 85.00/hour	\$ 140.00/hour

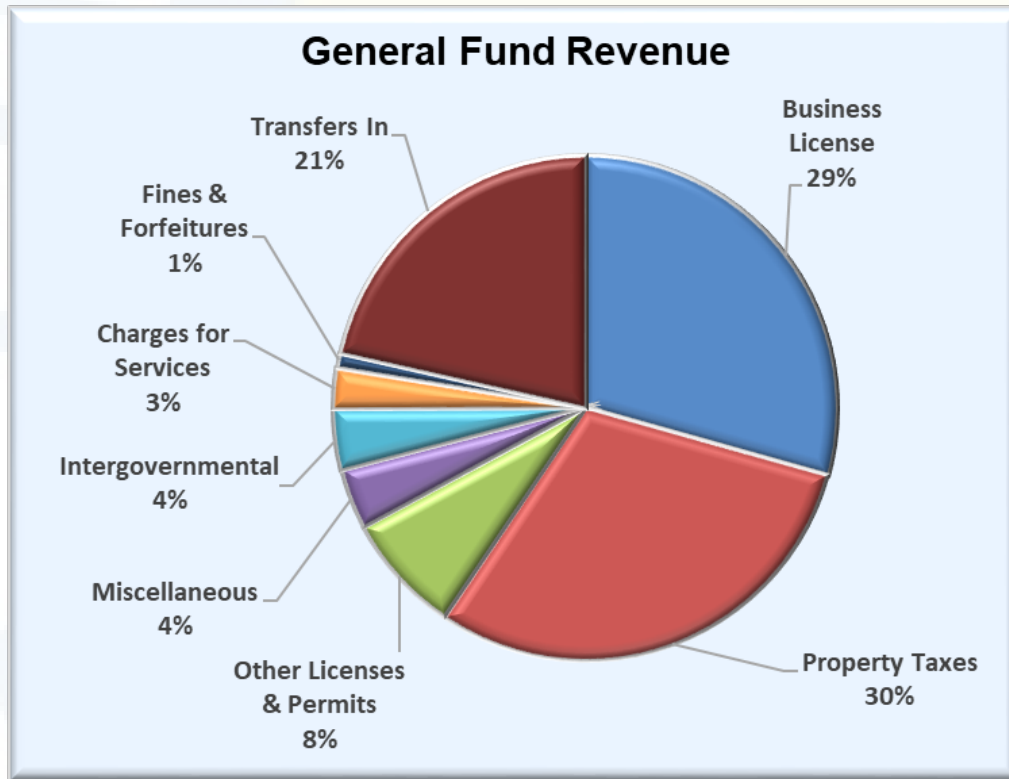
Outdoor rentals include access to facility restrooms.

Fiscal Year 2021 Proposed Budget

Expense & Expenditures

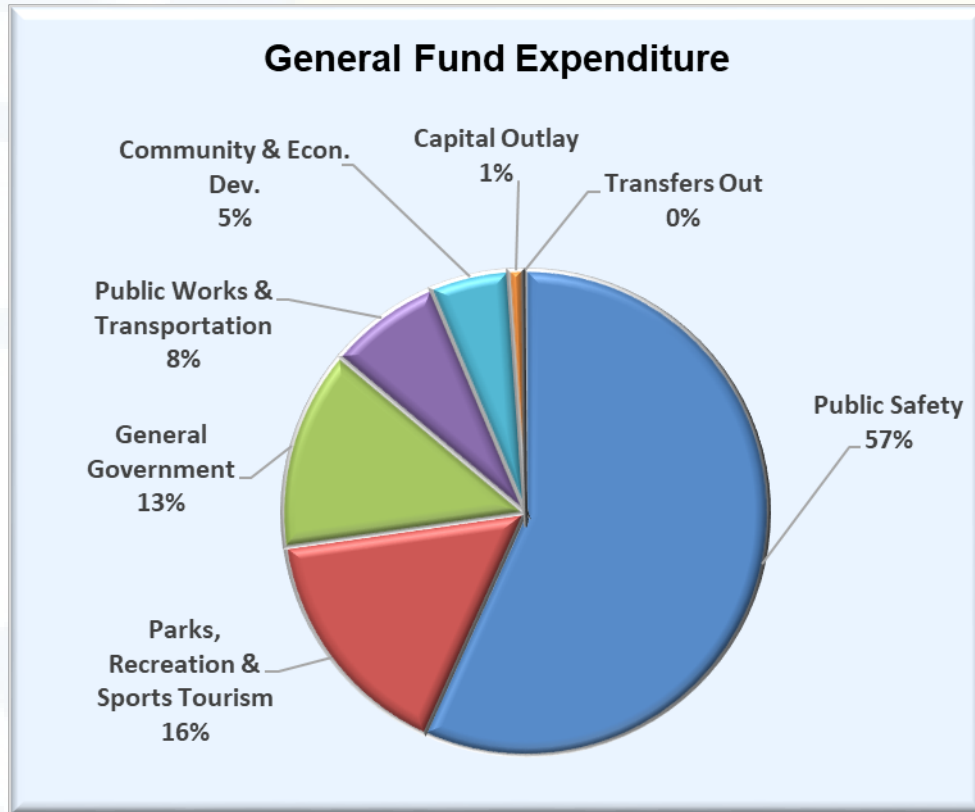
- The only Service Level Change included – 10 Grant Funded Police Officers
- Limited Capital Outlay
- Suspend Fleet replacement
- Delay filling vacancies
- Limit Temporary and Part Time staff utilization
- Manage Overtime utilization
- Suspend Holiday Bonus, Merit and Market increases
- Suspend RHRA contribution and reduce transfer to the Health Insurance Fund

Fiscal Year 2021 Proposed Budget



General Fund Revenues (in millions)	
Property Taxes	\$ 24.5
Business License	24.8
Other Licenses & Permits	6.5
Miscellaneous	3.3
Intergovernmental	3.8
Charges for Services	2.2
Fines & Forfeitures	0.8
Transfers In	18.2
	\$ 84.1

Fiscal Year 2021 Proposed Budget

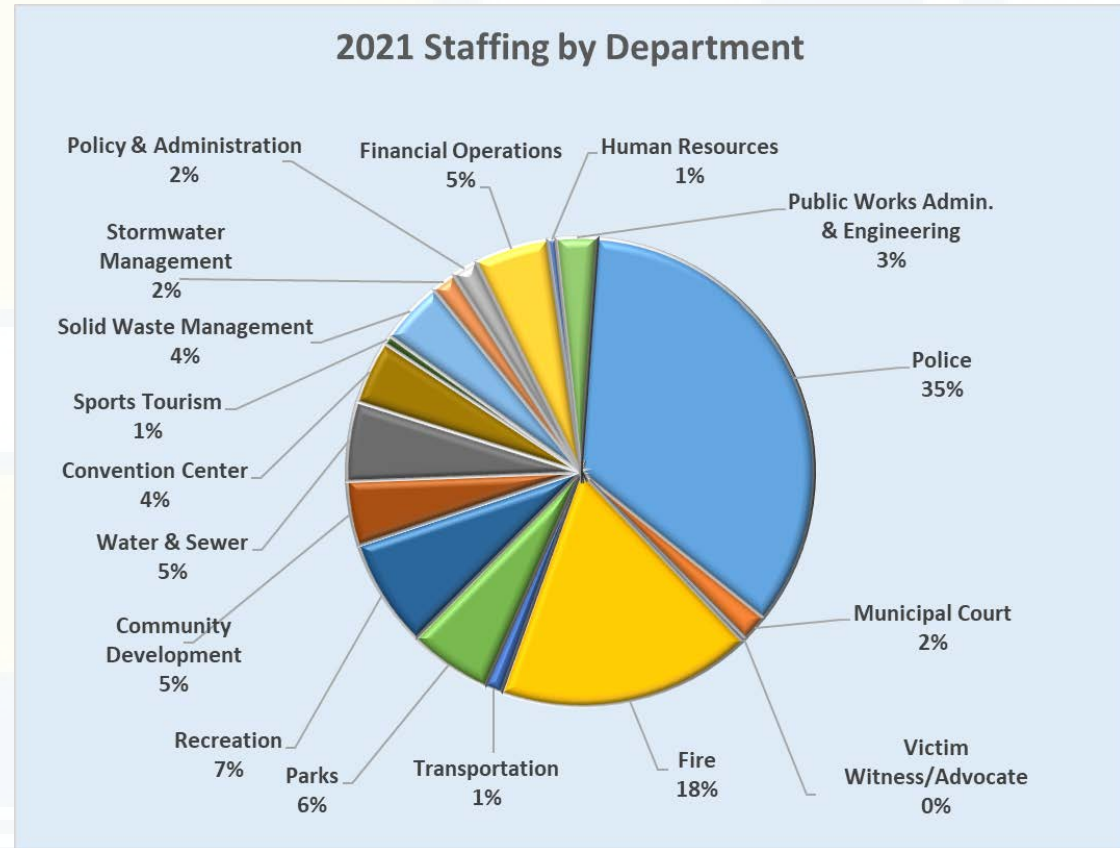


General Fund Expenses (in millions)

Public Safety	\$ 48.3
Parks, Recreation & Sports Tourism	13.3
General Government	10.9
Public Works & Transportation	6.3
Community & Econ. Dev.	4.4
Capital Outlay	0.8
Transfers Out	0.1
	\$ 84.1

Fiscal Year 2021 Proposed Budget

Department/Fund	Positions 2020-21
Police	338
Municipal Court	18
Victim Witness/Advocate	3
Fire	172
Transportation	12
Parks	56
Recreation	73
Community Development	44
Water & Sewer	53
Convention Center	43
Sports Tourism	6
Solid Waste Management	43
Stormwater Management	16
Policy & Administration	17
Financial Operations	50
Human Resources	6
Public Works Admin. & Engineering	27
	977



Fiscal Year 2021 Proposed Budget

Flexibility through:

- Continual monitoring of revenues and expenses
- If revenues are impacted to a greater degree than expected:
 - Further reduce capital expenditures and utilize balances in the Capital Improvements Fund to cover shortfalls
 - Furloughs, lay-offs, and/or pay reductions
- If revenues are impacted to a lesser degree than expected:
 - Consider lifting suspensions included in the budget
 - Consider additional Capital Outlay and Capital Improvements
 - Consider reinstating RHRA contribution and Health Insurance transfer

Fiscal Year 2021 – 2025 Capital Improvement Plan

- Maintain Flexibility
- No new General capital projects planned for FY21
- Limit new projects in Enterprise Funds to those that are necessary for operations or driven by external forces
- Continue the hold on existing projects put in place March 2020
- Hold projects planned for FY 2021 until late Fall

FY 2021 – 2025 General Capital Improvement Plan

General Pay-As-You-Go						
2020-21 through 2024-25						
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Delinquent Ad Valorem Taxes	475,000	300,000	200,000	200,000	325,000	1,500,000
Hospitality Fee	-	650,000	615,000	615,000	615,000	2,495,000
Building Permit Fees	525,000	700,000	700,000	700,000	700,000	3,325,000
Road Maintenance Fee	200,000	300,000	300,000	300,000	300,000	1,400,000
Fund Balance	250,000	-	-	-	-	250,000
Total Financing Sources	1,450,000	1,950,000	1,815,000	1,815,000	1,940,000	8,970,000
<u>Project Totals</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Public Facility Infrastructure	10,000	50,000	50,000	50,000	50,000	210,000
Information Technology Renewal And Replacement	25,000	50,000	25,000	25,000	25,000	150,000
Roof Maintenance Program	75,000	90,000	100,000	100,000	100,000	465,000
HVAC Replacement Program	75,000	250,000	250,000	250,000	250,000	1,075,000
Public Works Sewer - Vactor Truck Housing Roof Repair	-	20,000	-	-	-	20,000
Engineering/Design for a New Municipal Complex	-	-	-	-	125,000	125,000
Total Administration, Buildings & Grounds	185,000	460,000	425,000	425,000	550,000	2,045,000

FY 2021 – 2025 General Capital Improvement Plan, cont'd

<u>Project Totals cont'd</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Playground Improvements	150,000	150,000	75,000	75,000	75,000	525,000
Recreation Infrastructure	75,000	100,000	75,000	75,000	75,000	400,000
Parks Infrastructure	75,000	50,000	50,000	50,000	50,000	275,000
Walkover Renovations	200,000	200,000	200,000	200,000	200,000	1,000,000
Sand Dune Maintenance	5,000	5,000	5,000	5,000	5,000	25,000
<i>Total Culture & Leisure Facilities</i>	505,000	505,000	405,000	405,000	405,000	2,225,000
Ocean Blvd. Milling & Resurfacing	-	200,000	250,000	250,000	250,000	950,000
Major Road Resurfacing	150,000	200,000	200,000	200,000	200,000	950,000
Street Ends	15,000	15,000	15,000	15,000	15,000	75,000
Sidewalk Improvement Program	200,000	200,000	200,000	200,000	200,000	1,000,000
Sidewalk Grinding & Repair	50,000	100,000	100,000	100,000	100,000	450,000
Pedestrian Safety Improvements	50,000	50,000	50,000	50,000	50,000	250,000
Ocean Blvd. ADA Ramps	50,000	50,000	-	-	-	100,000
Intersection Improvements	125,000	50,000	50,000	50,000	50,000	325,000
City-Wide Pavement Marking	90,000	90,000	90,000	90,000	90,000	450,000
City-Wide Sign Replacement	20,000	20,000	20,000	20,000	20,000	100,000
Master Street Tree Planting	10,000	10,000	10,000	10,000	10,000	50,000
<i>Total Transportation System Infrastructure</i>	760,000	985,000	985,000	985,000	985,000	4,700,000
Total General Pay-As-You-Go Projects	1,450,000	1,950,000	1,815,000	1,815,000	1,940,000	8,970,000

FY 2021 – 2025 Historic Oceanfront District Projects

Historic Oceanfront Boardwalk District Projects						
2020-21 through 2024-25						
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Admissions Tax District Revenues	75,000	100,000	100,000	100,000	100,000	475,000
Other Sources as Determined	-	4,275,000	2,736,000	1,800,000	-	8,811,000
Total Financing Sources	<u>75,000</u>	<u>4,375,000</u>	<u>2,836,000</u>	<u>1,900,000</u>	<u>100,000</u>	<u>9,286,000</u>
<u>Project Totals</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2022-2023</u>	<u>2024-2025</u>	<u>Total</u>
Ocean Blvd Bollard Light Replacement	-	-	-	-	100,000	100,000
Boardwalk Revitalization	75,000	4,000,000	-	-	-	4,075,000
Boardwalk Shade Sail Replacement	-	300,000	300,000	-	-	600,000
Withers Swash Extension-Oceanfront Boardwalk	-	75,000	2,536,000	1,900,000	-	4,511,000
Total Oceanfront Redevelopment Projects	<u>75,000</u>	<u>4,375,000</u>	<u>2,836,000</u>	<u>1,900,000</u>	<u>100,000</u>	<u>9,286,000</u>

FY 2021 – 2025 Myrtle Beach Convention Center

Myrtle Beach Convention Center							
2020-21 through 2024-25							
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>	
Hospitality Fee	-	262,500	-	-	-	262,500	
General Revenues of the Fund	270,000	-	-	375,000	-	645,000	
Capital Lease Financing	-	425,000	-	-	-	425,000	
Total Financing Sources	<u>270,000</u>	<u>687,500</u>	<u>-</u>	<u>375,000</u>	<u>-</u>	<u>1,332,500</u>	
<u>Project Total</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>	
Metal Door Replacement	-	62,500	-	-	-	62,500	
Convention Center Lobby Renovation (ENG)	270,000	-	-	-	-	270,000	
Parking Lot Surface Improvements	-	200,000	-	-	-	200,000	
MBCC Escalator Replacement	-	425,000	-	-	-	425,000	
MBCC Public Space Carpet Replacement	-	-	-	375,000	-	375,000	
Totals	<u>270,000</u>	<u>687,500</u>	<u>-</u>	<u>375,000</u>	<u>-</u>	<u>1,332,500</u>	

FY 2021 – 2025 Baseball Stadium

Baseball Stadium Projects						
2020-21 through 2024-25						
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Hospitality Fee	-	245,000	245,000	9,195	-	499,195
Local Accommodations Tax	24,964	-	-	-	-	24,964
Horry County Share	10,699	105,000	105,000	432,512	-	653,211
Other Sources as Determined	-	-	-	1,350,000	-	1,350,000
Total Financing Sources	35,663	350,000	350,000	1,791,707	-	2,527,370
<u>Project Total</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
HVAC Replacement	35,663	-	-	-	-	35,663
Stadium - Main Roof Replacement	-	-	-	1,441,707	-	1,441,707
Field Replacement (Multi-Year)	-	350,000	350,000	350,000	-	1,050,000
Totals	35,663	350,000	350,000	1,791,707	-	2,527,370

FY 2021 – 2025 Water & Sewer Projects

Waterworks and Sewer System Capital Improvements						
2020-21 through 2024-25						
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Retained Earnings of the System	375,000	550,000	550,000	550,000	550,000	2,575,000
Retained Earnings (as available)	1,830,000	1,750,000	1,750,000	1,750,000	1,750,000	8,830,000
Contributed Capital (Water Impact Fees)	330,000	350,000	350,000	370,000	370,000	1,770,000
Contributed Capital (Sewer Impact Fees)	330,000	350,000	350,000	370,000	370,000	1,770,000
Other Sources as Determined	-	13,128,674	12,664,000	5,727,000	5,150,000	36,669,674
Total Financing Sources	2,865,000	16,128,674	15,664,000	8,767,000	8,190,000	51,614,674
<u>Water Project Totals</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Miscellaneous/Emergency Water Projects	100,000	250,000	250,000	250,000	250,000	1,100,000
Upgrade 4 1/2" hydrants to 5 1/4" hydrants	20,000	20,000	20,000	20,000	20,000	100,000
Water Tank Painting/Maintenance	200,000	275,000	175,000	175,000	175,000	1,000,000
Ice Pigging of Water Mains	-	150,000	150,000	150,000	150,000	600,000
Water Distribution System Pressure Monitors	221,000	-	-	-	-	221,000
Deep Water Well Abandonment	-	80,000	-	-	-	80,000
Advanced Metering Infrastructure	1,100,000	1,200,000	1,300,000	1,400,000	1,500,000	6,500,000
36" Transmission Water Main Mr. Joe white Ave to N.M.B.	150,000	4,000,000	4,000,000	4,000,000	4,000,000	16,150,000
Coastal Grande Mall Valve Bolt Replacement - Phase 1 & 2	219,000	212,000	-	-	-	431,000
Art & Innovation District Utilities Relocation (Water)	-	1,060,000	-	-	-	1,060,000
PRV/Pressure Monitor Installations (Water)	-	2,431,104	-	-	-	2,431,104
79th Ave. Waterline Upgrade Kings Hwy to Ocean Blvd.	-	-	150,000	-	-	150,000
Total Water Projects	2,010,000	9,678,104	6,045,000	5,995,000	6,095,000	29,823,104

FY 2021 – 2025 Water & Sewer Projects

<u>Sewer Project Totals</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Miscellaneous/Emergency Sewer Projects	100,000	350,000	350,000	350,000	350,000	1,500,000
Brick Manhole Lining Program to Reduce I&I	-	150,000	150,000	150,000	150,000	600,000
Manhole Video Inspection	-	100,000	100,000	100,000	100,000	400,000
Sewer Relining to Reduce I&I (cured-in-place pipe)	145,000	145,000	145,000	145,000	145,000	725,000
Root Control Program	50,000	50,000	50,000	50,000	50,000	250,000
Backlot Gravity Sewer Pipeline Relocation	-	50,000	1,300,000	1,300,000	1,300,000	3,950,000
Art & Innovation District Utilities Relocation (Sewer)	-	2,109,570	-	-	-	2,109,570
5th Ave S/Boundary St. Force Main Phase 2	75,000	2,500,000	-	-	-	2,575,000
5th Ave N Water/Sewer Upgrades	230,000	-	-	-	-	230,000
Canal Street Forcemain Replacement (Engineering)	50,000	-	-	-	-	50,000
Replacement of Sewer Force Main Air Release Valves	-	75,000	-	-	-	75,000
Sanitary Sewer System Evaluation Pilot (Withers Swash Pilot)	-	-	1,781,000	-	-	1,781,000
Sanitary Sewer System Evaluation Study (Cidy-wide)	-	-	5,158,000	-	-	5,158,000
Dunes Club #2 Pump Station Renovation	-	415,000	-	-	-	415,000
M. Manor Retirement Home Pump Station Renovation	205,000	506,000	-	-	-	711,000
Bear Branch Pump Station Renovation	-	-	585,000	-	-	585,000
Northwoods Pump Station Renovation	-	-	-	677,000	-	677,000
<i>Total Sewer Projects</i>	855,000	6,450,570	9,619,000	2,772,000	2,095,000	21,791,570
Total Water & Sewer	2,865,000	16,128,674	15,664,000	8,767,000	8,190,000	51,614,674

FY 2021 – 2025 Storm Water Management Projects

Storm Water Management Projects						
2020-21 through 2024-25						
<u>Financing Sources</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Hospitality Fee	-	-	400,000	375,000	300,000	1,075,000
State Provisio - Ocean Outfalls	700,000	1,300,000	1,000,000	1,000,000	1,000,000	5,000,000
State & Federal Grant	-	532,875	1,259,213	2,100,000	-	3,892,088
Fund Balance & Revenues of the Fund	423,000	250,000	250,000	-	-	923,000
Other Sources as Determined	-	3,952,925	3,925,037	3,500,000	1,000,000	12,377,962
Total Financing Sources	1,123,000	6,035,800	6,834,250	6,975,000	2,300,000	23,268,050
<u>Project Total</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
Miscellaneous Emergency Drainage	50,000	100,000	100,000	100,000	100,000	450,000
Stormwater Master Plan Implementation Projects	-	200,000	200,000	200,000	200,000	800,000
Beach Renourishment	100,000	1,000,000	1,000,000	1,000,000	1,000,000	4,100,000
Outfall Maintenance Program	-	-	90,000	1,300,000	-	1,390,000
Withers Swash Retaining Wall	100,000	500,000	-	-	-	600,000
5th N. Avenue Drainage	173,000	-	-	-	-	173,000
Yaupon Drainage Improvements - Phase III: 15th Ave S to 14th Ave S	-	550,000	-	-	-	550,000

FY 2021 – 2025 Storm Water Management Projects cont'd

<u>Project Total cont'd</u>	<u>2020-2021</u>	<u>2021-2022</u>	<u>2022-2023</u>	<u>2023-2024</u>	<u>2024-2025</u>	<u>Total</u>
25th Ave S Outfall - Header Pipe (29th Ave S to 23rd Ave S)	700,000	1,000,000	-	-	-	1,700,000
Booker T. Washington/Oak St Improvements	-	465,300	465,300	-	-	930,600
Hwy 501/Balsam St Area Improvements (HMGP)	-	710,500	1,678,950	-	-	2,389,450
Stormwater System Evaluation (Withers Swash Pilot)	-	1,210,000	-	-	-	1,210,000
Stormwater System Inventory & Evaluation (City-wide)	-	-	2,300,000	-	-	2,300,000
Downtown Area - 6th to 10th Ave N - Broadway to N Kings (GSATS)	-	-	-	3,300,000	-	3,300,000
Stockholder Ave, Enterprise Ave, and Executive Ave (Eng/Design)	-	-	-	-	-	-
Downtown Area - Regional Stormwater Pond	-	-	-	40,000	-	40,000
Rosehaven Dr Area Improvements	-	-	-	35,000	-	35,000
24th Ave N - Landward Improvements and Deep Ocean Outfall	-	300,000	1,000,000	1,000,000	1,000,000	3,300,000
Total Storm Water Management Projects	1,123,000	6,035,800	6,834,250	6,975,000	2,300,000	23,268,050